

Appendix - Review of Strategic Tasks 2019-2023

Quality of Life Corporate Priority	
Develop the Chapel Lane site in Bingham including a new leisure centre, community hall and office space by 2022	
Progress Report	Outcomes / Community Impact
<p>This ambitious capital funded project to build a new leisure centre, community hall and adjacent business units has recently been completed. Started in early 2019, it missed its original target date of May 2022 because of the global pandemic, the impact of the war in Ukraine and the cost-of-living crisis on supply chains, building materials and utilities. However, progress has been substantial, and the new Leisure centre and Jubilee Community Hall opened to the public on Monday 20 February. Work has begun to decommission the old leisure centre pool and gym on the Toot Hill School site with the sports hall and outdoor pitches and track continuing to available for use by the public. A Member Working Group has met regularly throughout the project. Whilst this project has been delayed it has been delivered on budget. This is a significant achievement, and it is believed that if the scheme was to be tendered for now it would be much more expensive.</p>	<p>The growing community of Bingham and the surrounding area will have access to a state-of-the-art replacement leisure centre with 6-lane 25m gala standard competition swimming pool, 80 station gym and multiple exercise and spin studios. A brand-new community facility named Bingham Jubilee Community Hall will serve community groups, large scale gatherings and classes as well as theatre and dance productions. The facility has been built to the highest environmental standards currently available. Also on site are 12 new business units and a collaborative working space – several have already been let with keen interest in more. These offer local people high quality office space within the local community</p>
Support the continued development of existing local growth boards for Radcliffe on Trent, Bingham, East Leake and West Bridgford; and create a new board for Fairham	
Progress Report	Outcomes / Community Impact
<p>The Growth Boards continue to meet regularly. Recent areas of focus include:</p> <ul style="list-style-type: none"> • East Leake discussed S106 and CIL allocations for the area to support delivery of the required infrastructure improvements in the area. 	<p>The Growth Boards were established in 2015 and bring together local stakeholders to work together on positive plans for areas of the Borough.</p>

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<ul style="list-style-type: none">• West Bridgford received an update on recent work done to look at accessibility on Central Avenue as well as the enhanced promotional activity for the town through West Bridgford Way. The Board are refreshing their action plan• Bingham received an update on the studies completed so far to explore the possibility of a long stay car park in the town.• Radcliffe on Trent welcomed the improvements to the grounds at the Grange which was part funded by the Growth Board.• Fairham has a focus on the development site with updates provided to local ward members and parish councils on progress.	<p>Each Board has an action plan and key areas of focus that have been identified by Board members and their respective organisations.</p> <p>The Growth Boards have directly supported some important local initiatives including:</p> <ul style="list-style-type: none">• Contributing towards the cost of enhancements to the Grange Grounds at Radcliffe on Trent. This creates a space for holding events that will drive up footfall in the village as well as improving community cohesion.• A high-street manager was employed to support all towns/villages in the Borough for a period of time. They actively engaged with all high street businesses creating a sense of community and a supportive environment for those businesses to continue to thrive.• In East Leake the Growth Board have helped to secure support from STW for significant investment in the area, the Board raised the profile of the issues in the village to ensure the right solution for local residents. Additionally, the Council assisted to secure CIL funding as part of the Growth Board to build a new sports pavilion.• At the Fairham Board the local Parish Councils have the opportunity to hear progress on the new development site and also share their views to help inform future phases including on sustainability measures being incorporated. This focus helps to ensure the development that is delivered is aligned to the original aspirations of the Council for the site. <p>This work is ongoing.</p>
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Review the Council's community facilities to ensure they meet the community need and contribute to the Council's property portfolio	
Progress Report	Outcomes / Community Impact
<p>Rushcliffe Borough Council has an up-to-date Leisure Facilities Strategy 2017-2027 to guide future provision to ensure that facilities continue to meet the needs of residents and contribute to community wellbeing. Cabinet approved and adopted a revised strategy following a 'mid-term' review of the strategy in December 2022. Significant progress has been made over the past few years with the development of Bingham Arena and new facilities at Gresham Sports park, support for our leisure provider throughout the pandemic and various upgrades of skateparks around the Borough, enhancements to children's play areas and the conversion of Studio 3 at the Arena into a multifunctional space for group exercise. Moving forward the Strategy will focus on six key aims:</p> <ul style="list-style-type: none"> • Retain five indoor leisure facilities and ensure they are fit for the future • Supporting partners/parishes to deliver the priority projects within the Playing Pitch Strategy • Addressing inequalities in participation • Working in partnership with local health services to support 'the inactive' into regular activity • Maintaining the existing local standards for provision of open space, children's' play and allotments • Creating more outdoor wellbeing opportunities including walking and cycling throughout the Borough to encourage Active Travel and support our carbon neutral ambitions. 	<p>The Council's continued investment in its leisure portfolio has allowed the contract with Parkwood Leisure to be renegotiated bringing additional financial benefit to the Council.</p> <p>The replacement of the Council's oldest leisure at Bingham Leisure Centre with a fantastic modern centre with a 25-meter competition ready pool, gym and fitness spaces and a Jubilee Community Hall which can be booked for community events. These facilities will encourage greater participation in sport and social activities and reduce our carbon footprint through the use of energy saving measures.</p> <p>The public will also continue to be able to use the sports hall and outdoor facilities including the running track at Bingham Leisure Centre through the development of a revised joint use arrangement with the school academy.</p> <p>The development at Gresham Sports Park which includes the installation of a second 3G pitch, the resurface of the existing 3G pitch, grass pitch improvements and pavilion upgrade has seen an increase in overall usage and pleasingly by specific groups such as women and girls, disability sport groups and targeted groups at risk of offending.</p> <p>The commitment to wider sports and young people has been demonstrated through financial support to secure the improvement of five concrete skate parks – East Leake, The Hook - Lady Bay, Radcliffe-On-Trent, Rushcliffe Country Park and Keyworth. These have quickly become popular and well used facilities and have been identified as national best practice in terms of collaborative design with users.</p>

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	<p>Development of new and enhanced children's play facilities across the Borough based on the adopted 'spatial standards of provision'.</p> <p>The Council has helped to financially support further 3G facility development at Platt Lane in Keyworth and pavilion development at Costock Road in East Leake. Both schemes have had a positive impact on community use, engagement and helping to secure the viability and success of the clubs that use them.</p> <p>The Council's continued investment in improving and maintaining all types of leisure facilities has seen the resurfacing of Bingham athletics track including repairs to the steeplechase, long jump and sandpits. This brings benefits to the clubs and users of these facilities and helps to nurture the next generation sporting talent.</p> <p>The importance of outdoor space and exercise was highlighted during the pandemic and in response the Council has developed a walking and cycling action plan to encourage the use of its land and open spaces along with promoting active travel and supporting the Council's Carbon Reduction objectives.</p> <p>The successful creation of Studio 3 at Rushcliffe Arena following a post Covid-19 review of the indoor bowls hall, has resulted in a large multi-functional space which has allowed larger group exercise classes to take place, wellbeing activities and events. This has been a key factor in supporting the Parkwood Covid 19 recovery plan and increasing benefits for leisure users.</p> <p>The Council has refurbished the Education Centre at Rushcliffe Country Park which includes the introduction of a café and Changing Places toilet, new audio-visual equipment to support additional meeting room bookings and a historical visual and audio interpretation display of the site history which visitors can enjoy.</p>
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Facilitate the development of a new Crematorium in the Borough by 2022	
Progress Report	Outcomes / Community Impact
<p>Substantial project to design, build and deliver a new Crematorium for the Borough to meet the needs of the growing population. Started in 2019, this £8.5m project has involved the purchase of land, a planning appeal, the appointment of designers and contractors, investigations into equipment and processes, as well as the recruitment and training of a new team for the Council. Supply of building materials and utilities have also been subject to delays as outlined above. The building is nearly complete with opening currently expected in April 2023. (n.b. Rushcliffe Oaks opened 3 April 2023)</p>	<p>Rushcliffe Oaks will deliver a new service for the Council focused on providing residents with choice, personal care and discretion at a very sensitive and difficult time. Rushcliffe Oaks will also provide landscaped gardens and wildflower meadow for quiet reflection for the community and residents, along with enhancing biodiversity. Built to high environmental standards, including a green sedum 'living roof', the site provides an additional habitat for wildlife and allowing the building to blend into the environment.</p> <p>Sustainability was an important factor in the design of the facility and the building will be served by its own solar panels. Low level energy-efficient lighting reduces power consumption and minimises light pollution and a secondary heat exchange provides warmth to the building. The crematory hall is one of the first in the country to use all-electric technologies, reducing CO2 emissions by up to 85% over traditional gas equivalents.</p> <p>Within the car park there is infrastructure for electric car parking charging points which we intend to install in the future.</p>
Deliver a targeted events and health development programme across the Borough (Rushcliffe Roots and the Rushcliffe Clinical Commissioning Group)	
Progress Report	Outcomes / Community Impact
<p>Rushcliffe Roots was a food environment scheme devised as a joint partnership between Rushcliffe and the Nottinghamshire Clinical Commissioning Group that ran 2019-2020 to help people learn about food from farm to fork and improve access to healthy, local, sustainable food. It supported the establishment of the Cotgrave Super Kitchen, Cotgrave Community Garden plus education work at events and visits to nature sites such as Farm Eco at Screveton.</p>	<p>Schemes such as Rushcliffe Roots help in promoting partnership working whilst focussing on what is important for our residents, helping in health and well-being and promoting sustainability as well as actively promoting and sign posting other support groups throughout Rushcliffe.</p>

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Post- Covid our food focus has changed to redistribution schemes - social eating, community kitchens, community gardens, food banks etc which are being brought together under a new umbrella partnership group called Feeding Rushcliffe which was established in December 2022.

Reach Rushcliffe is a council run scheme that allows for various local organisations and charitable groups to access funding to support their projects. To date the scheme has supported 25 schemes across the Borough with a total financial commitment of £45,000. Many of these projects have supported health development across the Borough and support has been sort and agreed for projects such as Men in Sheds, Open Minds, Move and Mingle, Eat Greet and Meet, Cruse bereavement and Rushcliffe CVS amongst others. Many of these schemes aim to help in promoting inclusion and preventing social isolation as well as offering support in relation to mental health and well-being.

Rushcliffe events programme continues to flourish following the impact caused by the pandemic Regular annual events such as the ever-popular Lark in the Park, Rushcliffe Proms and the Christmas Light turn on continue to go from strength to strength and are supported by other events that have proved equally as successful such as the Summer Outdoor cinema events held in Bridgford park for the last two years.

The Celebrating Rushcliffe Awards have continued to grow and with its new location moved to Studio 3 at Rushcliffe Arena the last two years have seen the event grow further to celebrate the Borough's wonderful volunteers, businesses, organisations, environmentalists and the best of its health and wellbeing, sport and food and drink sectors.

Following the success of the Tour of Britain's first visit to Rushcliffe in 2018 the tour once again set off from Central Avenue across our

Reach Rushcliffe is acting as a conduit to help local groups grow and flourish and support those at need in their communities. Many are the most vulnerable and schemes help support inclusion and offer opportunities to those who may be facing challenges, to meet other likeminded individuals and develop new friendships and interests.

The support for groups supporting community food and social isolation initiatives ensured the Borough was well placed to mobilise community groups in response to the Covid Pandemic with this work now pivoting to provide resilience to groups and families that are struggling with the cost-of-living crisis.

The Council's events programme helps to promote Rushcliffe as a Great Place to live. Many of the events are aimed at families and attract large numbers of attendees which help to support the local economy and local business.

The Tour of Britain will once again have placed Rushcliffe on the map with live television coverage and communities supporting such events in a variety of ways helping to bring entire communities together. Such large level events will bring investment into the local areas and economy.

Our annual awards event helps celebrate the great and good across the Borough and recognises those who have been nominated by their local communities.

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<p>community as part of the Nottinghamshire 2022 leg of the Tour of Britain.</p>	
<p>NEW Action: Delivery of the Equality, Diversity and Inclusion scheme action plan</p>	
<p>Progress Report</p>	<p>Outcomes / Community Impact</p>
<p>An officers' group has been established to oversee delivery of the action plan. A report to Corporate Overview Group was provided on progress in May 2022 and a further update will be given in 2023. Activity to date includes:</p> <ul style="list-style-type: none"> • Work to re-establish the Rushcliffe Community Cohesion Network • Creation of an Inclusive Language Guide for staff and Councillors • Democracy event hosted for students from Toothill School • BSL training for Customer Services staff • Review of recruitment policy and procedure • Making the Council website fully accessible. 	<p>The Equalities Scheme for 2021-25 builds on the previous Scheme to reflect the changes in society to ensure it is relevant to all. It also aims to broaden its focus to take account of inclusion, in addition to objectives relating to equality and diversity. Inclusion is fundamentally about individual experience and allowing everyone to access services and feel part of the Borough. Inclusion gives diversity impact and drive towards a place where all residents, elected members and all Council employees are empowered to thrive - inclusion is relevant for everyone.</p> <p>The aims of the Scheme are:</p> <ul style="list-style-type: none"> • We want Rushcliffe to be a welcoming place for everyone • • We want our services to be easy to access for all • We will treat people fairly and aim to meet individual needs • We aim to make Rushcliffe a place where everyone can achieve their potential. <p>By establishing an officer steering group to oversee this work, the Council has taken a proactive step to ensure it achieves these aims and continues to listen and adapt as required.</p> <p>This is an ongoing task.</p>

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NEW Action: Support the recovery of local businesses and communities from the impacts of COVID	
Progress Report	Outcomes / Community Impact
<p>Support was provided to local businesses and communities throughout the pandemic. A detailed report outlining this support was presented to Corporate Overview Group in May 2022, this followed regularly updates to Cabinet throughout the pandemic. Support included:</p> <ul style="list-style-type: none"> • Support for the community support hubs • Loneliness and socially isolated activity packs • Delivery of the Holiday Activities and Food programme • Funding for sports clubs • Community grants including those provided by Government and administered by Rushcliffe and also Reach Rushcliffe to support community groups • Dedicated page on the RBC website – one for business and one for community • 10 business support webinars were held with expert consultants providing advice and support • 24 businesses received one to one business support from retail and PR consultants • Shop local shop safe communications campaign • Enhanced summer events programme in West Bridgford to encourage people back into the town centre. <p>Improvements to the appearance of town centres including new planters in Bridgford Park, lighting at Eaton Place in Bingham and improvements to seating areas on Gordon Square.</p> <p>The pandemic also brought additional responsibilities in terms of compliance with emerging and often changing legislation. Overall, compliance levels amongst businesses were very high and this was helped significantly by the advice and support provided by the Council. In total, the Council served 23 fixed penalties on businesses</p>	<p>Covid-19 had a significant impact on all our lives. The Borough Council took proactive steps to minimise its impact on our local communities and businesses.</p> <p>The community response to Covid in Rushcliffe was incredible with many people volunteering their time to support those more vulnerable in their communities. Many groups that were established during Covid continue to support local residents now</p>

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<p>found to be in breach of Covid regulations and on one occasion had reason to seek the closure of a business in West Bridgford who were guilty of repeated breaches. In total, more than 800 additional Covid related advisory/enforcement visits were undertaken in addition to 350 advisory visits.</p>	
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Efficient Services Corporate Priority	
Relocate our R2Go service and Streetwise Environmental Ltd	
Progress Report	Outcomes / Community Impact
<p>Both services were relocated from the old Abbey Road depot site freeing up the site for sale and housing. Streetwise have been working out of a Council owned property on Moorbridge Road, Bingham and Recycling2Go from a shared depot facility at Eastcroft Depot, London Road owned by Nottingham City Council. The current lease arrangements at Eastcroft expire in 2024 and a review of the current arrangements, which work well, is due to take place later in 2023.</p>	<p>The disposal of Abbey Road depot which was an aging asset that was no longer fit for purpose in physical and economic terms has resulted in a capital receipt to help fund the Council's overall capital programme and savings in ongoing maintenance. In addition, as the location was in a residential area the site was restrictive whereas Eastcroft provides much greater operational flexibility and has removed the negative impact from the old depot on local residents.</p> <p>Regeneration of a brownfield, partly contaminated, site that was cleaned up before disposal. Sale of land for a scheme to meet high sustainable criteria, to include 71 homes, 30% affordable, fully electric site, solar panels on appropriate roofs, EV charging to each property, 40% improvement on building regulations, 'good' design (not standard house types), green space and tree planting across the whole site.</p> <p>Relocation of Streetwise to Unit 10 Moorbridge, a strategic acquisition as part of the same land transaction as the land for the new leisure centre on Chapel Lane, Bingham. Extensive search for appropriate location across the borough concluded Unit 10 would</p>

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	provide Streetwise with a fit for purpose building in a strong location to deliver services for Rushcliffe residents.
Relocate the Rushcliffe Community Contact Centre in West Bridgford	
Progress Report	Outcomes / Community Impact
Due to the relocation of the Police Station in West Bridgford, the Council's Community Contact Centre needed to find a new home. The key parameter was to stay in or as close to Central Avenue in West Bridgford to facilitate easy access to residents wishing to visit the facility in person. In October 2019, a property at Fountain Court was leased and conversion works undertaken. The Customer Services Team took occupation in February 2020.	Supported access to Council Services has been maintained in our largest residential area. Residents can access a range of services on three days of the week in an area that is on major bus routes and within a busy shopping area. Access is supplemented by access points on a day a week in three of our largest communities outside of West Bridgford and on the telephones five days a week. Whilst work is progressing to expand our digital self-serve services, our 2023 Customer Access Strategy protects more traditional methods of accessing services so that a wide range of resident preferences are catered for.
Deliver our Medium-Term Financial Strategy and Corporate Strategy	
Progress Report	Outcomes / Community Impact
The current Corporate Strategy was adopted in September 2019. Progress towards delivery of the strategic actions identified in the action plan appended to the Strategy is monitored quarterly by the Corporate Overview Group. The Medium-Term Financial Strategy is agreed each year in March by Council as part of the budget setting process. It is monitored quarterly by the Corporate Overview Group and at Cabinet.	The Council has made good progress delivering the strategic actions outlined in the 2019-23 Corporate Strategy against the backdrop of the Covid-19 pandemic, energy crisis and cost of living crisis. Whilst tasks have been delayed in some cases work is still taking place to deliver what was envisioned. The Council remains financially secure and self-sufficient with £23.6m in earmarked reserves as at March 2022. This is a result of excellent budget management and careful investments.

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Sustainable Growth Corporate Priority	
Support the ongoing delivery of 13,150 new homes and securing a 5-year land supply as detailed in the Rushcliffe Local Plan	
Progress Report	Outcomes / Community Impact
<p>The delivery of 13,150 new homes covers the period 2011 to 2028. The requirement to secure a 5-year supply of housing land is an ongoing requirement set by central government, with the amount of land supply within Rushcliffe changing annually. The target of 13,150 new homes is principally being delivered by the 2014 Core Strategy's six strategic sites. The delivery of all six continues to be supported through a variety of different actions. In addition, the 2019 Local Plan Part 2 has allocated a further 25 sites, which are expected to deliver around 3,400 new homes.</p>	<p>A total of 4,457 new homes have been built between 2011 and 2022. The majority of the Local Plan Part 2 sites have planning consent, and some are already delivering new homes.</p> <p>Housing delivery has been completed on the former Cotgrave Colliery and is ongoing at Melton Road Edwalton, former RAF Newton, north of Bingham and south of Clifton strategic sites. The east of Gamston strategic allocation is the only site where delivery has not started, and planning permission not granted. An SPD is being developed for this site, working in conjunction with the landowners/developers.</p> <p>Rushcliffe currently has 8.9-years of housing land supply; well above the minimum 5-year requirement.</p>
Support the delivery of employment land on all six strategic sites in Rushcliffe and other sites allocated through the Local Plan	
Progress Report	Outcomes / Community Impact
<p>Each of the six strategic sites included in the local plan has an employment land allocation. Development is happening at the Fairham site on the A453 with the construction of four employment units currently progressing.</p> <p>Any enquiries for employment development are provided with a</p>	<p>There is a significant amount of housing planned and being delivered in the Borough. Each strategic site has an allocation for employment development to ensure that the housing development is complemented by employment growth providing opportunities for new and existing residents.</p>

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document providing details on the strategic sites and relevant details for landowners and agents.

Four units have currently been approved at Fairham (Clifton) and three of those are under construction. Furthermore, the infrastructure (roads, drainage, levels) to allow the further delivery of the remaining employment land is largely in place too. At Newton, we have received an application for an employment building and some employment units at Cotgrave have been started. Edwalton has seen some of the employment buildings delivered (supermarket, drive-thru coffee/burgers, car dealership, office space and a children's nursery) with some further uses currently under consideration and other uses (possibly a shop and care home) to be delivered in the future subject to planning. No applications have been received for the Bingham Strategic Site to date, although the primary school is under construction. An application for a care home has been received at Gamston

Cotgrave:

- Employment buildings by RBC now completed
- The site for 11 additional units alongside RBC units recently sold with planning permission (units yet to be built)
- Phase 2 employment (a larger site) still undeveloped and does not have detailed planning permission

Edwalton / Sharphill:

- The community park application is currently pending consideration but officers hope to be in a position to reach a recommendation shortly
- We are expecting an application for the community building to be submitted shortly.

Bingham:

- No planning applications for any of the employment land have been received to date

RAF Newton:

- An application for the village hall is still pending consideration – officers are awaiting revised plans
- An application for a warehouse/employment building (just under 14,000sqm, 152m x 92m and 13.5m high) on the frontage of the site has been received and is pending consideration – revised plans received prior to Christmas and re-consultation has recently ended.

Clifton / Fairham:

- First four units of commercial/employment buildings approved and currently under construction

Gamston:

- Development has not commenced yet. This is an ongoing task.

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Support the delivery of improved transport infrastructure potentially including the A46, A52 and A453 corridors	
Progress Report	Outcomes / Community Impact
<p>An updated Memorandum of Understanding (MoU) was published in May 2019 for the A52/A606 Infrastructure Package and A52 Radcliffe Improvements. The MoU is between the Borough Council, County Council and National Highways and provides an agreed basis for securing the provision of developer contributions towards the delivery of the works identified in the MoU.</p>	<p>The A52 junction improvements at Nottingham Road, Cropwell Road and Bingham Road in Radcliffe on Trent are completed. The A52 improvements still to be delivered include those at Stragglethorpe junction and at the Gamston (work has started), Wheatcroft and Nottingham Knight roundabouts. These works were programmed for completion during 2024/25.</p> <p>Planned A606 improvements at the Tollerton Lane, Main Road and Cotgrave Road junctions are still to be delivered. In the A453 corridor, planned improvements to the Mill Hill roundabout are due to be delivered within the next few years to support the delivery of the Fairham development to the south of Clifton.</p> <p>This is an ongoing task.</p>
Review the Asset Management Plan	
Progress Report	Outcomes / Community Impact
<p>The Asset Management Plan is a key corporate document to demonstrate how the Council manages its land and building assets and how it links to the delivery of corporate objectives and priorities.</p> <p>Reviewed and revised in 2020, the AMP is a living document with an annually renewed action plan.</p> <p>The AMP 2020-2025 was approved by Cabinet and Full Council, along with the Acquisition and Disposal Policy 2020-2025.</p>	<p>The action plan and outcomes can be found on the Council's website, examples include:</p> <ul style="list-style-type: none"> • New Bingham leisure centre to replace obsolete leisure centre operating beyond its useful economic life, to reduce running costs and provide a lower carbon footprint in future running costs in a more efficient building. For residents, the benefit is a superior leisure facility for residents to access state-of-the-art facilities and personal health benefits. • Review of the future of The Barn in Keyworth resulted in leasing it for a peppercorn to the local historical society

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	<p>realising local community benefits and preservation of this important asset.</p> <ul style="list-style-type: none"> Completed a survey of all Council owned trees to assess health and to inform an ongoing management plan - the plan is being carried out and works are ongoing to ensure trees are maintained and protected.
<p>Support the delivery of affordable housing in the Borough, working with developers, providers and private landlords</p>	
<p>Progress Report</p>	<p>Outcomes / Community Impact</p>
<p>The main sources of new affordable housing supply have been Section 106 sites, the redevelopment of garage sites in partnership with Metropolitan Thames Valley Housing (MTVH) and the development of rural exception sites. During 2019 – 2022 there have been 434 affordable housing completions, consisting of 23 units delivered via the garage site programme, 5 rural exception site units and the remaining 406 units on Section 106 new developments These consist of 181 affordable rent (80% market rent), 86 social rent and 167 shared ownership (intermediate) properties.</p> <p>Opportunities have been explored to utilise the capital budget with Housebuilders and Registered Providers to make best use of land assets, improve site viability and purchase additional social rented properties (outside of the planning obligations) which provide the Council with ongoing nomination rights. This has included the provision of an affordable rented wheelchair adapted dwelling in a rural parish for a disabled resident in housing need.</p> <p>Additionally, 10 rural Housing Needs Surveys have been commissioned across 17 parishes as part of the rural exception site programme.</p>	<p>Effective partnership working to increase the supply of affordable housing will meet a range of needs across the borough, which in turn, will generate economic growth and deliver other significant health and social wellbeing benefits.</p> <p>The continued supply of affordable housing will reduce the instability caused to families and communities by preventing homelessness and assist in delivering the national relocations resettlement scheme objectives (Syrian, Afghan and Ukrainian).</p> <p>The redevelopment of the garage site programme has promoted the use of brownfield sites and reduced incidents of anti-social behaviour on disused sites.</p> <p>This task is ongoing.</p>

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NEW Action: Review Local Plan Part 1 – Core Strategy in partnership with Greater Nottingham Housing Market Area	
Progress Report	Outcomes / Community Impact
<p>The Borough Council is preparing the Greater Nottingham Strategic Plan with Broxtowe Borough, Gedling Borough and Nottingham City councils to help guide future development, including new housing, across these four council areas to 2038. The Strategic Plan will replace the Rushcliffe Local Plan Part 1: Core Strategy which was adopted in 2014.</p> <p>In 2020 and 2021, public consultation was undertaken on Growth Options for the plan. The councils have now, as a next stage, published a Preferred Approach, with consultation on this closing on 14 February.</p> <p>Further drafting and revisions to the plan will follow and it is hoped the final draft will be ready by the end of 2023.</p>	<p>The Preferred Approach focusses on the amount and distribution of proposed housing and employment development and the identification of strategic sites in the area to 2038. This enable growth to be delivered in a planned way with supporting infrastructure in place.</p> <p>It is proposed that Rushcliffe’s housing target to 2038 is set on the basis of meeting only the Borough’s need and not the needs of Nottingham City or any other local authority area.</p> <p>This task is ongoing</p>
NEW Action: Coordinate Rushcliffe’s involvement in the Development Corporation and Freeport to support the redevelopment of the Ratcliffe on Soar site	
Progress Report	Outcomes / Community Impact
<p>Work on East Midlands Development Corporation continues to progress:</p> <ul style="list-style-type: none"> • Appointment of Non Executive Directors to the Board • Government support including match funding, funding for a refresh of the HS2 Growth Strategy • EMDC is one of the Government’s 25 design code pathfinders. <p>East Midlands Freeport</p> <ul style="list-style-type: none"> • Full business case has been submitted and final sign off by Government is expected soon • Chair of the EMF Board appointed on a 3-year term. 	<p>The Ratcliffe on Soar site is a 270ha site at the entrance of the Borough on the A453. Along with other coal fired power stations, it is due to close at the end of September 2024.</p> <p>The EMDC and EMF are initiatives that will support the accelerated redevelopment of the site. Attracting new businesses and employment opportunities for local residents.</p> <p>This is an opportunity to potentially create a site of regional and national importance, accommodating new industry and businesses with many high-skilled jobs. The site benefits from good accessibility by road, rail and air, as well as good connectivity to high-capacity utilities infrastructure (electricity, heat and water).</p>

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<p>A Local Development Order (LDO) is being progressed for the power station to support redevelopment and to achieve planning permission on the Freeport site. A planning tool to create certainty for investors, speed up the planning process and accelerate delivery of the sites, whilst enabling the Council to retain control over the future use of the site. The LDO aims to set a framework for a range of modern industrial uses on the redeveloped site, including advanced manufacturing, low-carbon energy production, battery production, energy storage, logistics, and research and development.</p> <p>Public consultation and parish updates are held to keep residents and local parish councils informed on progress on development of the site</p>	<p>The site will be transformed into a centre for energy production and storage, advanced manufacturing and industry. It will deliver the technology and industry required to help move towards a netzero carbon future. The site will become a centre for advanced manufacturing, including of technology needed to transition to netzero.</p> <p>Green and low-carbon energy generation, and energy storage for more efficient energy use.</p> <p>This task is ongoing.</p>
NEW Action: Implementation of proposals from new planning legislation	
Progress Report	Outcomes / Community Impact
<p>New planning legislation not yet published due to delays in the central Government timetable</p>	<p>This task is ongoing.</p>

The Environment Corporate Priority	
Refresh our carbon management plan and establish a carbon neutral target	
Progress Report	Outcomes / Community Impact
<p>Following the passing of a Council motion on 7 March 2019 and work by the Communities Scrutiny Group in October 2019 and January 2020 the Council's Cabinet in March 2020 set a target for its own operations to become carbon neutral by 2030 and adopted a management action plan to monitor progress against the target. The plan is supported by a £1m Climate Change Action Reserve. The Plan has subsequently been monitored at Communities Scrutiny</p>	<p>Part A of the carbon management action plan focusses on the Councils own operations and a range of positive outcomes have been achieved:</p> <ul style="list-style-type: none"> • 59% reduction (21/22) in carbon emissions since 2008/09 • Secured £760,000 from City's Transforming funding stream for EVC Installation of 34 electric vehicle charging points in Council owned car parks and facilities. Worked with Midlands Energy Hub to secure the construction of the County's first

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Group in April 2021 and April 2022 with a further update in March 2023.

There were 67 actions in the first iteration of the carbon management action plan spread over eight key themes. The plan is constantly evolving with eight completed actions and thirty in progress.

In December 2021, Cabinet adopted the Climate Change Strategy 2021-30 which reaffirmed the Council's existing carbon neutral target but also included confirmation of its commitment to be Net Zero as a Borough by 2050 in line with national government targets.

solar EV charging hub which all helps to support a better charging network in the borough

- Installation of an electric cremator at the new Rushcliffe Oaks Crematorium which reduce emissions by 80%
- £367k of carbon reduction technology in the new Bingham Arena reducing its carbon footprint by 78% compared to a standard leisure centre
- £30k spent in photovoltaic and air source heat pump which has helped the Rushcliffe Country Park facilities to become carbon neutral
- Secured £100k of Salix funding to convert lighting in council car parks and facilities to LED resulting in a significant reduction in energy consumption
- Council now purchases all its electricity supply from a renewable source which will further reduce the Council's carbon footprint now and into the future.

Part B of the carbon management action plan details how the Council will act as leaders of place and encourage carbon reduction measures and practice across business, homes and public behaviour. A range of positive outcomes have been achieved from this element of the plan including:

- Setting up of a Big Business Carbon Club which has allowed larger businesses from across the borough hosted by the Council to share and foster their own carbon reduction journeys and best practice. A number of positive changes have resulted from this work including a Biofuel trial, additional photo voltaic installations, carbon literacy training for staff etc
- Secured over £899k of funding to deliver the LAD 2 scheme which have resulted in 57 of the most hard to heat homes in the borough being improved with wall insulation and PV bringing direct benefits to those home owners
- Secured a further £621k of funding to deliver the LAD 3 scheme and £226k for HUG1 to continue improving residents'

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	<p>properties across the borough to reduce carbon and energy costs</p> <ul style="list-style-type: none"> • Participation in the County- and City-wide Green Rewards Scheme which encourages residents to make changes to the lifestyle and habits thus reducing their carbon foot print • The Council had delivered a range of bio-diversity action which will support carbon reduction measures e.g. the free tree scheme e.g. 1361 trees in 2021/22 (each tree will sequester 2.18 T of CO₂e / yr over its lifetime) • Summer Pollinator Scheme (“No Mow”) Expanded to 27 sites • which sequesters 5.15 T CO₂e /yr
Implementation of proposals from the Resources and Waste Strategy for England	
Progress Report	Outcomes / Community Impact
<p>Whilst Rushcliffe have been consulted on, and replied to, substantial likely changes in waste and recycling services, primary legislation has yet to be passed by central Government. Whilst the Environment Act is now in place, we eagerly await the Government’s response to proposals in changes in waste nationally. These are likely to involve a new Deposit Return Scheme, consistency of collections nationally, a producer-pays principle on packaging, and possible free-to-all garden waste collections as well as a likely mandatory weekly food waste collection service. Work has been taking place locally across Nottinghamshire through both the Joint Waste Officers Board and the councillor-led Joint Waste Management Committee, but progress remains frustratingly slow.</p>	<p>The possible changes are likely to have a significant impact on how waste is collected nationally and will have an impact on our residents, encouraging changes in behaviour, new rounds and a consistency in what can be collected and recycled to increase recycling rates nationally and reduce the impact of landfill waste.</p> <p>This task is ongoing.</p>

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Along with other councils across Nottinghamshire, lobby central government to introduce tougher building standards for new houses, through building regulations or planning regulations, to encourage developers to deliver sustainable homes	
Progress Report	Outcomes / Community Impact
<p>This has been raised by the Council at LGA and District Council Network events and conferences, and in liaison meetings with the local MPs.</p> <p>Developers have been engaged on this agenda and Barratt David Wilson are now showcasing their new products.</p>	<p>To ensure that buildings are built for the future and that new builds do not need to be retrofitted.</p>
NEW Action: Support the delivery of more sustainable development across the Borough through the introduction of new design guides, implementation of actions from the Planning Reform (once published) and lobbying Government	
Progress Report	Outcomes / Community Impact
<p>As a first stage in introducing new design guidance, a draft Low Carbon Energy and Sustainable Design SPD was published for consultation in December 2022 and is expected to be adopted early in 2023.</p> <p>The implementation of actions from planning reforms will follow their publication.</p> <p>Prior to this, the Government is consulting throughout 2023 on these reforms, which provides the opportunity to push government to enhance sustainability requirements.</p> <p>Once the SPD is adopted it will form a material consideration in the determination of planning applications and therefore help secure more sustainable development.</p>	<p>This task is ongoing.</p>